





2024 Annual Report





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President & Secretary-General Welcome

Dear colleagues,

2024 was marked by profound transformations across Europe. Amidst an evolving geopolitical landscape, economic uncertainties, and increasing environmental challenges, EU institutions, civil society, and industries alike continued their quest for effective and forward-looking solutions. The need for resilient, sustainable systems became more urgent than ever, and in this climate of flux, co-operation and solidarity re-emerged as fundamental pillars for building a **stronger and more united Europe**. Euro Coop, as the voice of

consumer cooperative retailers across the continent remained steadfast in its mission to represent and advance the **interests of consumer co-operatives**, ensuring that the co-operative model remains part of the continent's **solutions-oriented approach**.

Throughout the year, our national members made strides in their sustainability journeus. Embracing innovation and technological advancement, they sought to deliver even greater added value to their consumer-members. From circular economy initiatives to the digitalisation of services, consumer co-operatives reinforced their commitment to people-centred business models that balance social responsibility competitiveness. These efforts were always guided by our co-op values, ensuring that economic progress was not at the expense of environmental or societal well-being.

As 2024 was an election year for the EU Parliament, Euro Coop recognised the critical importance of engaging with the democratic process. To that end, we developed a **comprehensive policy manifesto** aimed at informing and influencing the next mandate of EU policymakers.





Together with our members, we developed concrete, actionable recommendations on key topics such as sustainable food systems, consumer rights, circularity, and cooperative entrepreneurship. Our intention was not merely to advocate, but to offer a **clear and constructive roadmap** aligned with the EU Green Deal and the ambitions of a socially inclusive transition.

Our advocacy work continued with full force throughout the year. Euro Coop remained active across multiple platforms and institutions, including the Code of Conduct on Responsible Food Business and Marketing Practices, the Food Policy Coalition, the European Economic and Social Committee (EESC), and various EU-funded projects. These avenues allowed us to **promote the cooperative voice** at every level and ensure that our members' concerns and solutions are well represented in European policymaking forums.

Internally, Euro Coop undertook a pivotal process of self-reflection and organisational development. Recognising the need to evolve alongside the challenges faced by our members, we initiated a **full-fledged strategic review** of our association's operations. This process was deeply collaborative, relying on the input and insights of our members to re-examine our mission, priorities, and working methods. The objective was clear: to enhance the added-value we deliver to our membership and to ensure our structures remain agile, transparent, and fit for the future.

Our commitment to proactive and **transparent communication** remained a cornerstone of our work in 2024. Whether through public

policy briefs, stakeholder engagement, or media outreach, we ensured that the co-operative perspective was present in public discourse. We believe in the power of clear, consistent messaging to elevate the profile of consumer co-operatives and to inspire a broader movement toward sustainable and equitable consumption.

Looking ahead, we are acutely aware of the challenges that lie before us. The evolving regulatory environment at EU level will require swift adaptation from our members, as new legislation increasingly demands proof of sustainability, transparency, and accountability. At the same time, retail market competition is intensifying, placing pressure on margins and innovation cycles. Compounding



growing sense of scepticism within some institutional circles toward civil society organisations, including co-operatives. In this context, it is clear that stronger co-operation within Euro Coop's membership will be essential. By deepening our unity, sharing best practices, and amplifying our collective voice, we can better confront these external pressures and continue to thrive as a powerful and values-driven movement.

We have a lot of work ahead of us, so let's get to it!

With co-operative greetings,

Mathias Fiedler

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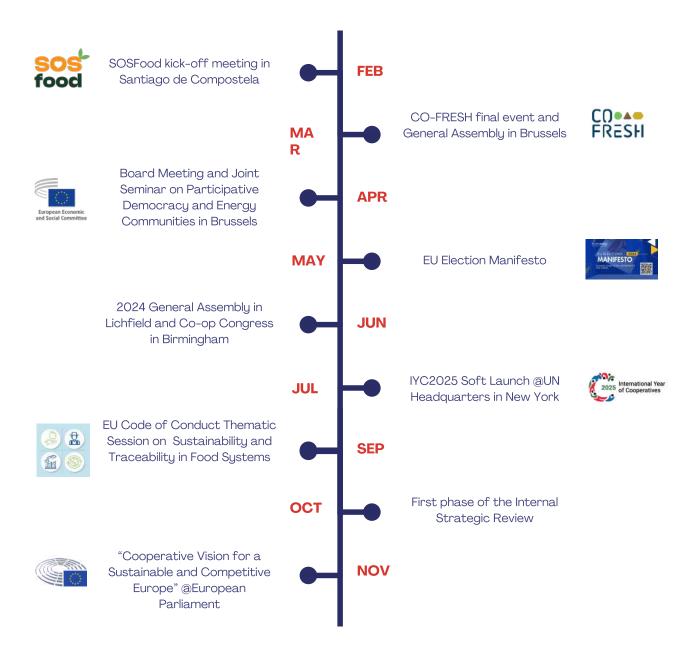
President

Todor Ivanov

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Secretary-General

2024 Highlights







Empowering voices

Advocacy needs two things - firstly, offering practical solutions to common problems, and secondly, visibility. Euro Coop's mission is to advocate our members' priorities, challenges and needs to the EU policymaker, making them aware of the multitude of innovation and socioeconomic role consumer co-operatives have in Europe.

We strive to equip members with the **necessary information** on the EU policy process, which in turn amplifies our collective capacity to navigate the policy landscape and influence future legislation. It is no easy task with fierce competition for the attention of EU policymakers. This is why we focus on **building alliances** with like-minded organisations to amplify our voice and weight, but also to leverage our pool of expertise.

This **collaborative approach** strengthens the co-operative movement and supports our contribution to a more connected, responsible, and sustainable Europe.

47/31

EU INSTITUTIONS
OFFICIALS /
MEPS ENGAGED

11

JOINT
LETTERS
SUPPORTED

71

EU-LEVEL
ORGANISATIONS
WE WORKED
WITH



Advocacy & Representation

Euro Coop Manifesto

The run-up to the 2024 EU elections demonstrated a complex socio-economic landscape comprised of a **myriad challenges** for the next five years, from the looming threat of food poverty to the pressing need for sustainable food production.

The intention of our manifesto is to sway policymakers towards a **shared vision** for a systemic approach to sustainable food systems, championing consumer choice and protection, and reconciling economic growth with social and environmental responsibility, but also reminding the EU Parliament of the importance of an enabling regulatory and policy framework to support businesses in their contribution to transformative change by **offering a roadmap** with concrete policy recommendations.



EU Food Policy

In 2024, Euro Coop remained actively engaged in the **EU Food Policy Coalition** (FPC), where it was the only representative of economic operators among a membership otherwise composed of NGOs. Its **cooperative identity** and commitment to consumer protection earned it credibility within the Coalition, particularly in the debate on **New Genomic Techniques** (**NGTs**).

Euro Coop played a leading role in coordinating **weekly meetings** of the NGTs working group, with the direct involvement of Members of the European Parliament from the Greens and S&D, contributing to an amended legislative text that later entered trialogue negotiations. Euro Coop co-signed joint statements urging the EU to uphold the **Green Deal**, resist the rollback of environmental measures, and prioritise sustainable food systems based on shared responsibility, dignity, and the empowerment of family farmers.

While the **EU political agenda** shifted towards preserving the integrity of the internal market over stricter sustainability measures, the influence of the FPC in broader policymaking declined, though its role in supporting like-minded MEPs in the European Parliament increased. At the same time, Euro Coop's alignment with other economic actors—such as EuroCommerce, Independent Retail Europe, and FoodDrinkEurope—on critical files like the **Packaging and Packaging Waste Regulation** and **Green Claims** raised concerns about its future acceptance within the Coalition.

Beyond the FPC, Euro Coop took part in several high-level closed meetings on food sustainability, including exchanges with the European Environmental Organization and the WHO's EU regional office. It also represented its members at public events such as the "Let's Reduce Consumer Food Waste!" forum in Brussels, which gathered hundreds of stakeholders across sectors.

In parallel, Euro Coop continued contributing to EU-level expert groups, including the **Animal Welfare Platform**, the **Food Loss and Waste Prevention Platform**, the **Expert Group of the Food Chain Observatory**, and the **Advisory Group on the Sustainability of Food Systems**. It was also appointed as a member of the Steering Committee of the **EU Food Safety Platform**.

All this demonstrates the recognition of consumer co-operatives as economic operators with a proactive agenda on economic and social sustainability, which is operationalised by Euro Coop to attain significant outreach and presence within the EU policy process.



Euro Coop-EESC Joint Conference

On 4 April, Euro Coop Board members convened in Brussels to discuss the organisation's current activities and strategic priorities, with a focus on the upcoming EU elections manifesto. This meeting was crucial in shaping Euro Coop's policy advocacy and aligning the organisation's goals with the broader co-operative movement in Europe. The following day, a seminar titled "Stronger Europe through Participative Democracy" was held at the EESC. This event featured contributions from consumer co-operatives like La Louve, Bees Coop, and SuperCoop, highlighting the successes and challenges of participative business models. These co-operatives emphasised the importance of member involvement and the provision of sustainable products, reflecting a deep commitment to community values.

The seminar also explored the role of **energy communities** in the transition to renewable energy, with insights from **DG ENER** and **REScoop** representatives. Discussions focused on the potential of energy cooperatives to lead the shift towards a more democratic and sustainable energy system. The presentation by **Kieran McCarthy** from **Central Co-op UK** outlined ambitious plans for achieving **100% energy self-sufficiency** by 2025, showcasing innovative approaches to sustainability. The event underscored the role of co-operatives in fostering **participatory democracy** and **sustainable development**. Through these discussions, Euro Coop reinforced its commitment to promoting co-operative principles and influencing European policies for a more inclusive and sustainable future.









Euro Coop on the Stage

Open Food Conference, Leuven

At the **Open Food Conference** in Leuven, Euro Coop, representing **Coop Sweden**, engaged with the EU Commission on co-operative sustainability. Fabrizio Fabbri participated in the debates, the focus of which was on lobbying for future sustainability policies, highlighting the imperative of prioritising sustainability in shaping the future of food systems.

Due Diligence

Euro Coop was invited as a speaker at the event "Sustainable Economies Due Diligence: Good Examples and the Role of Social Dialogue", which focused on raising awareness about social dialogue, due diligence, and corporate social responsibility. During the event, Euro Coop highlighted the exemplary practices of **SOK Finland**, showcasing how the organisation effectively integrates social dialogue into its value-driven business model.

EESC Public Hearing

Euro Coop participated in the **EESC Public Hearing** on "How to Ensure the Social, Environmental, and Economic Sustainability of the EU Agri-Food Sector with Future Enlargement?" There, we highlighted the importance of prioritising sustainability through local and proximity economies to maintain a diverse and resilient EU agriculture sector. We cautioned that without this focus, future generations risk facing dependence on foreign food sources of lower quality and higher prices. We advocated for policy measures that not only enhance

competitiveness but also ensure environmental sustainability, underscoring the need for a balanced approach to support the long-term viability of EU agriculture.

EU Parliament Coop Event

On 5 November, Euro Coop co-organised an event at the **EU Parliament** with Cooperatives Europe and other **EU-level co-op sectoral organisations** to provide our vision for the next EU mandate.

The main aim was to propose **examples of co-op sustainable competitiveness** and each sector to present their policy measures for enabling a competetitive, sustainable and resilient EU single market.

There are two panels. Euro Coop participated in Panel I with Cogeca and EACB. Our panel's main themes revolve around the **agri-food supply chain** & sustainability transition in food systems - focused on by Euro Coop & Cogeca, and access to funds for investment by farmers & retailers - focused on by all three speakers. Panel II consisted of CECOP and REScoop. Euro Coop was represented by **Todor Ivanov - Secretary-General**, who put forward the leading policy recommendations present in our EU Elections Manifesto, as follows:

- policy coherence across the many dossiers affecting retailers and all other economic operators limiting the **administrative burden** on economic operators (e.g. retailers)
- access to funding for investment required to meet **higher sustainability targets**, particularly in digitalisation and energy efficiency
- calling for practical responsibilities of retailers, especially avoiding being held accountable for due diligence of entire supply chains and for consumer / household food waste
- maintain **high consumer protection** and information (related to NGTs, product labelling, access to funds for consumer campaigns)
- our overall contribution to food systems transformation, consumer protection, and community support.

Two MEPs (Members of EU Parliament) participated in Euro Coop's panel: **Herbert DORFMANN** (IT, EPP) and **Stefano BONACCIN**I (IT, S&D) – both of whom are members of the Committee on Agriculture and Rural Development.

EU Code of Conduct

Euro Coop maintained its strong participation in the initiative's **Liaison Group** tasked with managing the Code and directly coordinating with the EU Commission about all matters. We utilised the opportunity from multiple technical meetings with the EU Commission to address the risk of policy overburden in the retail sector. We also highlighted solutions, especially those fostering an **enabling environment** for consumer co-operatives to invest and pursue further sustainable practices.

In September, Euro Coop co-organised a **thematic session** of the EU Code of Conduct, focused on driving sustainability and traceability in food supply chains. The event featured concrete examples from farmers, food and feed manufacturers, and retailers working to integrate more sustainable practices into their operations. Keynote speakers included **Claire Bury**, Deputy DG at DG SANTE in the European Commission, and **Kristin Schreiber**, Director at DG GROW.

Our participation in these discussions contributed to maintaining consumer co-operative's high profile and **strong position** within the ongoing dialogue between business and EU policymakers, aligning with the goals of the EU Code of Conduct to accelerate the transition to more sustainable food systems.







Communications

In 2024, Euro Coop, under the leadership of our Communications Manager Annalisa De Chirico, continued to **strengthen its outreach and visibility** across Europe. Recognising communication as a vital tool for impact, we invested in strategic messaging and **cross-sectoral collaboration** to promote the values and achievements of consumer co-operatives. Through targeted publications, joint actions, and EU-wide initiatives, we fostered a strong and consistent voice within the co-operative movement and beyond.

Throughout the year, we developed impactful communications around key international celebrations. For <u>International Women's Day</u>, we spotlighted how cooperatives accelerate progress towards gender equality through inclusive business models that empower women as members, leaders, and entrepreneurs. On <u>World Consumer Rights Day</u>, Euro Coop explored the theme "Fair and Responsible AI for Consumers", reflecting on how co-operatives in food retail are addressing AI's challenges and opportunities while upholding consumer rights. For the <u>International Day of Cooperatives</u>, we proudly joined the global movement in celebrating the 30th UN-recognised CoopsDay, reaffirming our shared commitment to building a better future for all.

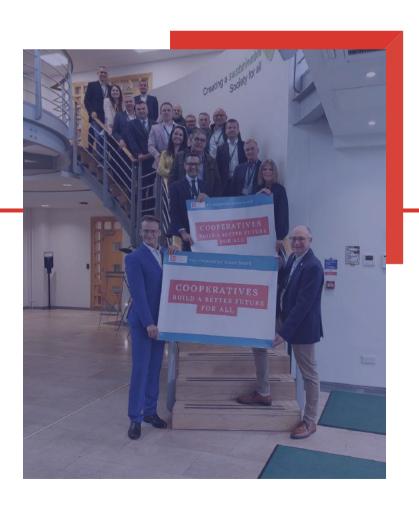
A further highlight of the year was the release of our **seminar report** following the April 5th event "Strengthening Europe through Participatory Democracy" at the EESC in Brussels.





The seminar showcased how co-operative models in food retail and energy can empower citizens and contribute to democratic and sustainable development across Europe.

Our commitment to collaboration remained strong, as we played a key role in several **joint actions** with co-operative and consumer-focused organisations. Together with Cooperatives Europe and other sectoral co-operative organisations, we co-developed the **European Cooperative Manifesto 2024**—a shared blueprint for the EU elections outlining key policy priorities for a co-operative-led Europe. We also participated in BEUC's brochure for **World Ecolabel Day**, highlighting Coop Italia's contributions and reinforcing the relevance of EU Ecolabels. In support of the event "Cooperative Vision for a Sustainable and Competitive Europe: Priorities for the 2024–2029 EU Term", we contributed to a **coordinated communications effort** with fellow Brussels-based co-operative organisations. Additionally, we continued to actively participate in the joint communications working group with the International Cooperative Alliance (ICA) and Cooperatives Europe, where we contributed to the development of coordinated messaging and campaign activities for the co-operative movement.





EU Projects

In 2024, Euro Coop maintained its proactive role in EU projects, building on our strengths in communication, stakeholder engagement, and policy alignment. Our participation in both ongoing and new **Horizon projects** reflects our continued dedication to supporting sustainable food systems and consumer empowerment.

A major development was the launch of the new Horizon Europe project SOSFood—Sustainability Optimisation for Secure Food Systems. Euro Coop participated in the kick-off meeting held in March in Santiago de Compostela. As leader of Work Package 1, Euro Coop coordinated one of the project's major outputs: a comprehensive survey targeting more than 40 organisations across Europe, with a focus on Spain, Greece, and Lithuania and the creation of a Multistakeholder Network. The survey gathered insights from diverse stakeholders—including producers, manufacturers, retailers, researchers, and NGOs—on food sustainability challenges and priorities. By addressing environmental, social, and economic dimensions, this work lays the foundation for co-designing practical tools to advance food system sustainability.



Meanwhile, 2024 also marked the final year of the CO-FRESH project. In March, Euro Coop co-hosted the project's final stakeholder event and General Assembly in Brussels. The event brought together a wide array of actors, including food processors, co-operatives, academics. and policymakers. Together, they shared the results of seven pilot cases and reflected on innovative, co-created solutions for sustainable agrifood value chains. This event not only highlighted the tangible impact of the CO-FRESH project but also reinforced the value of co-operative engagement in European R&I projects.

Membership & Governance

Statutory meetings

On 4 April, Euro Coop held its first of two annual Board meetings, in **Brussels** in a hybrid format. It was an opportunity for members to engage in insightful discussions encompassing EU affairs, internal and external activities, and priorities for the organisation's future. A particular focus was placed on the forthcoming Euro Coop EU elections manifesto, indicative of the organisation's **commitment to shaping policies** conducive to the co-operative sector's growth and development.

On 12 June, the annual General Assembly was convened in the historic city of **Lichfield**, hosted by Central Co-op at their Support Centre. This year's assembly held special significance as we celebrated the **180th anniversary of the Rochdale Pioneers**, who laid the foundations of the modern co-operative movement, when they established the Rochdale Society of Equitable Pioneers in 1844.









Guided by the Central Co-op Leadership Team, Euro Coop delegates visited three Central Co-op stores in Lichfield, highlighting various aspects of community retailing and innovative practices: **Central Co-op's international Malawi Partnership**, their commitment to green energy self-sufficiency, and their innovating membership proposition and efforts to creating safe, efficient, and community-focused retail environments.

Turin hosted the second Board meeting of the year on 7 November, providing delegates with a chance to reflect on the impact of consumer co-operatives in Italy and Europe, as well as to witness the visionary work of Coop Italia. The gathering set the stage for the "**Coop for Future**" **Conference** on the following day, 8 November, marking the 170th anniversary of the first co-operative store in Italy – a legacy that began in 1854 with the establishment of the "Magazzino di previdenza" in Turin.

The program provided Euro Coop delegates with the opportunity to visit three **Coop Italia stores** in the Turin area, each highlighting Coop's commitment to sustainable practices, community connections, and innovation in retail.

Strategic review

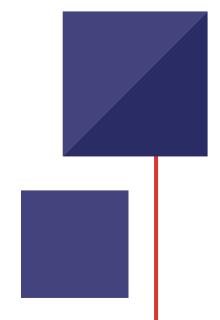
This year's General Assembly featured a **strategic session** where members launched a review of **Euro Coop**'s **priorities for 2024/2025**, ensuring alignment with the members' needs and future directions. During the remainder of 2024, the Secretariat executed the Strategic Review by engaging members one-on-one to discuss their valuable insights and input.

This process included a **survey** sent to all members and a one-to-one session between the Secretariat and each individual member, jointly exploring how best to **ensure alignment** of our workstreams with the needs and priorities on national level. This collaborative effort marked the beginning of a comprehensive process aimed at increasing **membership added value** and members' engagement and input for 2025 and beyond.

Formally, the process was completed in January 2025 and the conclusions presented in the first Board meeting of 2025. Euro Coop's dual purpose was confirmed: to provide a network of members and to ensure direct EU representation. Euro Coop was seen as valuable in providing member exchange and **learning opportunities**, coordination of common initiatives, EU advocacy alignment and delivering targeted publications.

Based on these and other conclusions, the Secretariat worked on establishing **task forces** to operationalise these objectives into priority workstreams for 2025, and beyond.





Coop 2 Coop

M'illumino di meno

For nearly two decades, **Coop Italia** has been a steadfast advocate for sustainable practices, notably through its participation in "M'illumino di meno", the national day dedicated to **energy conservation** and sustainable living. Originating in 2005 through a collaboration between **Rai Radio2** and the Caterpillar radio program, this initiative has grown to become a pillar of environmental awareness across Italy. On 16 February, **over 1,000 Coop stores** across Italy once again switched off all non-essential lights, observing a symbolic "energy silence," and broadcasting Caterpillar's live radio program through Radio Coop.

Joining forces with Coop Ukraine, Coop Norway, and Central Co-op (UK), this collaborative effort exceeds borders in a common commitment to environmental responsibility. We have worked on increasing visibility for co-op sustainability and coordinating members' actions. We aimed to amplify the presence and impact of co-operative initiatives within the sustainability realm, ensuring a cohesive approach towards advancing sustainability goals. This dual focus underscores our dedication to fostering collaboration and driving meaningful change within our membership.

Member meetings

In April, we also hosted a meeting with **Coop Norway** at our offices to discuss our **joint advocacy efforts** on sustainability and food policies, outline next steps, and address their needs.

On 14 June, delegates reached Birmingham for the **Co-op Congress**, organised by Cooperatives UK, which provided a valuable platform for Euro Coop to engage with the latest UK co-op initiatives in community service, member engagement, and youth empowerment. The Congress featured an **international supper**, sponsored by Central Co-op, where global and UK speakers shared innovative projects such as the **Malawi Project** by Central Co-op's CEO, Debbie Robison. Marco Pedroni of ANCC/Coop Italy delivered a keynote on international cooperation potential, while **Mathias Fiedler** - Euro Coop President, presented an **award** to Cooperatives UK for their contribution to co-op principles on the 180th anniversary of the Rochdale Pioneers.

Marcialonga run

Euro Coop participated in the Coop Run, held in the stunning Trentino region in Italy. This annual event brings together individuals from consumer co-operatives across Italy, Norway, other European countries. celebrating collaboration international co-operation within the communitu. Euro participation provided an excellent opportunity to connect with key figures from Coop SAIT, Coop Norway, other and Coop underscorina organizations. the knowledge-sharing within the global co-operative movement.





International Conference, Turin

"Coop for future" conference focused on the themes of tradition, community, and innovation demonstrated in the store visits. Hosted by the National Association of Consumer Cooperatives (ANCC-Coop), the conference celebrated Coop's 170-year legacy, with leaders from three continents participating. Coop Italia President Maura Latini presented a powerful symbol of this heritage—a shopping cart with a globe, representing the global values of cooperation that have driven Coop's growth and impact.

The conference welcomed international speakers from across the globe, each bringing a unique perspective on the role of consumer cooperatives in today's world. From Argentina, **Héctor Jacquet**, General Manager of <u>Cooperativa Obrera</u>, shared insights into their approach to social responsibility and community-building through cooperatives. **Dominic Kendal-Ward** from the <u>Co-op Group</u> in the United Kingdom emphasized the importance of cooperative identity and the growing desire among young people for businesses rooted in shared values and transparency. Representing Japan, **Toshio Tsuchiya** of the <u>Japanese Consumers' Co-operative Union</u> discussed the cooperative movement's role in supporting an aging population and

promoting sustainability in local communities. **Mikel Larrea** from Spain's **Eroski** highlighted the role of cooperatives in addressing inequality and building strong local ties, while **Jan Madsen of** Denmark's <u>Lobyco-Coop</u> underscored the need for digital transformation to meet the expectations of today's consumers. These diverse voices underscored the global relevance of cooperatives in tackling **social and economic challenges** through innovation, inclusivity, and a strong commitment to member and community welfare.

This meeting and celebration not only honoured Coop's past but also laid a meaningful foundation for its future, showcasing the enduring relevance and potential of the cooperative model.







International Co-op Movement

International Cooperative Alliance

The ICA appointed a **new Director General** at the beginning of the year, who initiated a process of drafting a **new ICA global strategy 2026-2030**. The main aim is to exemplify the co-operative contribution to the UN Sustainable Development Goals (SDGs). The drafting process was led by a writers' team overseen by a leadership team chaired by the ICA president, operationalised by the ICA Director General and composed of four members from the four ICA regions. The European representative was Todor Ivanov in his capacity as Director of CCW, but this nonetheless guaranteed **high-profile visibility and representation** of the priorities of consumer co-operatives in the making of the future global strategy. The strategy will be finalsied and adopted by the ICA General Assembly in 2025.

Elsewhere, consumer co-operatives maintained their direct representation onto the ICA global board via **Prof. Petar Stefanov** (CCU-Bulgaria) as Vice-President of ICA, President of Cooperatives Europe, **Marco Pedroni** (Ancc-Coop Italy) as Vice-President of CCW, and **Krasimir Ignatov** (CCU-Bulgaria) - member at large.





Cooperatives Europe & EUCC

Euro Coop attended and voted at the Cooperatives Europe elections General Assembly on 24 May in Brussels, where **co-operative leaders** from across the continent gathered to deliberate on strategic and operational issues.

A significant highlight was the election of Prof. Petar Stefanov - President of CCU-Bulgaria as the **new President of Cooperatives Europe**. This reinforced the representation and significance of consumer co-operatives, as it means that our sector holds the President position along with an elected Board member position by Dr. Illia Gorokhovskyi - Coop Ukraine and a ratified sectoral seat by Mathias Fiedler - Euro Coop.

We continued our collaboration with Cooperatives Europe and the other coop sectors within the **European Union Coordination Committee** (**EUCC**) to share intel on each organisations' EU advocacy and align our positions on key dossiers of **common interests**, such as SME and enterprise policy, sustainability, among others.

A key outcome of these meetings was the joint **EU Parliament event** on 5 November, where we presented our sectors and **key policy recommendations** to a group of Members of the EU Parliament.

This collaboration is key for the shared objective of **amplifying our co-op voice** within the EU policy process and there is a mutual interest and desire to scale up our efforts in 2025.





The Team

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